

CORPORATE MONTHLY BUDGET MONITORING

MARCH 2013

ADULTS, HEALTH & WELLBEING		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Variance Outturn 2012/13 to Latest Budget 2012/13	
								£'000	£'000	£'000	£'000
A53 Commissioning and Strategy M&A	Expenditure	198	457	456	0	0	456	(1)	(0)		
	Income	(30)	(155)	(227)	0	0	(227)	(72)	46		
	Net Expenditure	168	302	229	0	0	229	(73)	(24)		Vote Budget Manager: D. Cohen Budget Risk: Low Date of last review: February 2013
A04 Preventative Technology	Expenditure	0	0	0	0	0	0	0	0		
	Income	0	0	0	0	0	0	0	0		
	Net Expenditure	0	0	0	0	0	0	0	0		Vote Budget Manager: K. Sugars Budget Risk: Low Date of last review: February 2013
A05 Carers Grant	Expenditure	1,041	1,199	1,159	0	0	1,159	(40)	(3)		
	Income	0	(140)	(130)	0	0	(130)	10	(7)		
	Net Expenditure	1,041	1,059	1,029	0	0	1,029	(30)	(3)		Vote Budget Manager: B. Disney Budget Risk: Medium Date of last review: February 2013
A42 Older People Commissioning	Expenditure	25,330	26,211	26,151	0	0	26,151	(60)	(0)		
	Income	(4,482)	(4,482)	(4,600)	0	0	(4,600)	(118)	3		
	Net Expenditure	20,848	21,729	21,551	0	0	21,551	(178)	(1)		Vote Budget Manager: B. Disney Budget Risk: High Date of last review: February 2013
A43 Learning Disabilities Commissioning	Expenditure	21,147	22,079	23,196	0	0	23,196	1,117	5	5 Projected overspends due to delays in delivering commissioning savings - will be met by bringing forward other directorate efficiency projects.	
	Income	(3,687)	(3,687)	(3,746)	0	0	(3,746)	(59)	2		
	Net Expenditure	17,460	18,392	19,450	0	0	19,450	1,058	6		Vote Budget Manager: B. Disney Budget Risk: High Date of last review: February 2013

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								£'000	%	Explanation of any variance that is considered to be significant and all variances greater than £100k	
		£'000	£'000	£'000	£'000	£'000	£'000	%			
A44 Mental Health Commissioning	Expenditure	9,640	9,386	9,859	0	0	9,859	473	5	Potential delays with efficiency projects (domiciliary care recommissioning and mental health resettlement). Projected overspends will be met through bringing forward other directorate efficiency projects. Vote Budget Manager: R. Fradgley Budget Risk: High	
	Income	(1,886)	(1,972)	(1,941)	0	0	(1,941)	31	(2)		
	Net Expenditure	7,754	7,414	7,918	0	0	7,918	504	7		
A45 Physical Disabilities Commissioning	Expenditure	7,264	7,572	8,569	0	0	8,569	997	13	Projected overspends due to delays in delivering commissioning savings - will be met by bringing forward other directorate efficiency projects. Vote Budget Manager: B. Disney Budget Risk: Medium	
	Income	(1,714)	(1,715)	(1,581)	0	0	(1,581)	134	(8)		
	Net Expenditure	5,550	5,857	6,988	0	0	6,988	1,131	19		
A46 HIV Commissioning	Expenditure	214	269	148	0	0	148	(121)	(45)	Vote Budget Manager: B. Disney Budget Risk: High Date of last review February 2013	
	Income	0	(55)	(1)	0	0	(1)	54	(98)		
	Net Expenditure	214	214	147	0	0	147	(67)	(31)		
A47 Access to Resources	Expenditure	1,076	1,125	1,302	0	0	1,302	177	16	Agency staff employed to process payments backlog Vote Budget Manager: D. Ingram Budget Risk: Low Date of last review January 2013	
	Income	0	0	(177)	0	0	(177)	(177)	0		
	Net Expenditure	1,076	1,125	1,125	0	0	1,125	0	0		
A48 Strategic Commissioning	Expenditure	508	508	533	0	0	533	25	5	Vote Budget Manager: B. Disney Budget Risk: Low Date of last review January 2013	
	Income	(96)	(96)	(122)	0	0	(122)	(26)	27		
	Net Expenditure	412	412	411	0	0	411	(1)	(0)		

ADULTS, HEALTH & WELLBEING		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Variance Outturn 2012/13 to Latest Budget 2012/13
								£'000	£'000	£'000
A50 Supporting People	Expenditure	13,962	14,390	13,119	0	0	13,119	(1,271)	(9)	Savings projects b/fwd (review of hostels service) to meet timing delays in other parts of the directorate efficiency programme. Vote Budget Manager: C. Kilpatrick Budget Risk: Medium Date of last review: March 2013
	Income	0	(25)	(28)	0	0	(28)	(3)	12	
	Net Expenditure	13,962	14,365	13,091	0	0	13,091	(1,274)	(9)	
A55 Quality and Performance	Expenditure	703	865	799	0	0	799	(66)	(8)	Vote Budget Manager: K. Sugars Budget Risk: Low Date of last review: March 2013
	Income	(50)	(62)	(61)	0	0	(61)	1	(2)	
	Net Expenditure	653	803	738	0	0	738	(65)	(8)	
A56 Social Services I.T.	Expenditure	356	550	543	0	0	543	(7)	(1)	Vote Budget Manager: E. Hussein Budget Risk: Low Date of last review: February 2013
	Income	0	0	0	0	0	0	0	0	
	Net Expenditure	356	550	543	0	0	543	(7)	(1)	
A58 Technical Resources	Expenditure	901	995	1,012	0	0	1,012	17	2	Vote Budget Manager: K. Sugars Budget Risk: Medium Date of last review: March 2013
	Income	(23)	(47)	(38)	0	0	(38)	9	(19)	
	Net Expenditure	878	948	974	0	0	974	26	3	
A59 Corporate Services	Expenditure	2,307	619	1,226	0	0	1,226	607	98	Vote Budget Manager: E. Hussein Budget Risk: Medium Date of last review: February 2013
	Income	(470)	(165)	(3,039)	0	1,825	(1,214)	(1,049)	636	
	Net Expenditure	1,837	454	(1,813)	0	1,825	12	(442)	(97)	
A61 Business Supp & Prog Management	Expenditure	710	415	248	0	0	248	(167)	(40)	Slippage in planned Telecare spend from Section 256 monies, vacant posts and secondments. Vote Budget Manager: K. Sugars Budget Risk: Medium Date of last review: March 2013
	Income	(150)	(121)	(90)	0	0	(90)	31	(26)	
	Net Expenditure	560	294	158	0	0	158	(136)	(46)	

ADULTS, HEALTH & WELLBEING		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Variance Outturn 2012/13 to Latest Budget 2012/13	
								£'000	£'000	£'000	£'000
A62 Strategy and Policy	Expenditure	122	122	128	0	0	128	6	5		
	Income	(67)	(67)	(70)	0	0	(70)	(3)	4		
	Net Expenditure	55	55	58	0	0	58	3	5		Vote Budget Manager: K. Sugars Budget Risk: Low Date of last review: March 2013
Commissioning & Strategy	Expenditure	85,479	86,762	88,448	0	0	88,448	1,686	2		
	Income	(12,655)	(12,789)	(15,851)	0	1,825	(14,026)	(1,237)	10		
	Net Expenditure	72,824	73,973	72,597	0	1,825	74,422	449	1		Service Head: D. Cohen
A08 Older People Mental Health	Expenditure	380	380	404	0	0	404	24	6		
	Income	0	0	0	0	0	0	0	0		
	Net Expenditure	380	380	404	0	0	404	24	6		Vote Budget Manager: H. Green Budget Risk: Low Date of last review: January 2013
A15 Occupational Therapy	Expenditure	431	431	326	0	0	326	(105)	(24)		
	Income	0	0	(1)	0	0	(1)	(1)	0		
	Net Expenditure	431	431	325	0	0	325	(106)	(25)		Vote Budget Manager: C. Squire Budget Risk: Medium Date of last review: February 2013
A16 Community Equipment Service	Expenditure	1,169	1,219	1,012	0	0	1,012	(207)	(17)		
	Income	(250)	(300)	(92)	0	0	(92)	208	(69)		
	Net Expenditure	919	919	920	0	0	920	1	0		Vote Budget Manager: C. Squire Budget Risk: High Date of last review: February 2013
A30 Adult Resources Sub Div M&A	Expenditure	99	99	96	0	0	96	(3)	(3)		
	Income	0	0	0	0	0	0	0	0		
	Net Expenditure	99	99	96	0	0	96	(3)	(3)		Vote Budget Manager: C. Oates Budget Risk: Low Date of last review: February 2013
A31 Physical Disabilities Establishments	Expenditure	549	549	465	0	0	465	(84)	(15)		
	Income	(1)	(1)	(2)	0	0	(2)	(1)	100		
	Net Expenditure	548	548	463	0	0	463	(85)	(16)		Vote Budget Manager: C. Oates Budget Risk: Medium Date of last review: January 2013

ADULTS, HEALTH & WELLBEING		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Variance Outturn 2012/13 to Latest Budget 2012/13	
								£'000	£'000	£'000	£'000
A33 Older People Day Centres	Expenditure	1,619	1,619	1,610	0	0	1,610	(9)	(1)		
	Income	(37)	(37)	(38)	0	0	(38)	(1)	3		
	Net Expenditure	1,582	1,582	1,572	0	0	1,572	(10)	(1)		Vote Budget Manager: C. Oates Budget Risk: Medium Date of last review: January 2013
A34 Home Care	Expenditure	4,074	4,724	4,591	0	0	4,591	(133)	(3)		
	Income	(44)	(44)	(51)	0	0	(51)	(7)	16		The projected variance has arisen from the action taken to reduce the volume of agency staff and overtime. This has been possible as a result of a reduction in the number of long term service users.
	Net Expenditure	4,030	4,680	4,540	0	0	4,540	(140)	(3)		Vote Budget Manager: C. Oates Budget Risk: High Date of last review: January 2013
A02 Disabilities & Health	Expenditure	175	271	393	0	0	393	122	45		
	Income	0	0	0	0	0	0	0	0		Backfilling of posts vacant due to maternity and the cost of consultancy in relation to strategy are the cause of this overspend
	Net Expenditure	175	271	393	0	0	393	122	45		Vote Budget Manager: J. Rutherford Budget Risk: Low Date of last review: February 2013
A13 Learning Dis Sub Division M&A	Expenditure	83	83	74	0	0	74	(9)	(11)		
	Income	(35)	(35)	(35)	0	0	(35)	0	0		
	Net Expenditure	48	48	39	0	0	39	(9)	(19)		Vote Budget Manager: S. Howard Budget Risk: Low Date of last review: January 2013
A14 Learning Dis Assess & Care Mgmt.	Expenditure	976	976	1,111	0	0	1,111	135	14		
	Income	(204)	(204)	(340)	0	0	(340)	(136)	67		
	Net Expenditure	772	772	771	0	0	771	(1)	(0)		Vote Budget Manager: S. Howard Budget Risk: Medium Date of last review: January 2013
A19 Adult Protection	Expenditure	310	330	280	0	0	280	(50)	(15)		
	Income	(38)	(38)	(39)	0	0	(39)	(1)	3		
	Net Expenditure	272	292	241	0	0	241	(51)	(17)		Vote Budget Manager: M. Gomes Budget Risk: Low Date of last review: January 2013

ADULTS, HEALTH & WELLBEING		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Variance Outturn 2012/13 to Latest Budget 2012/13	
								£'000	£'000	£'000	£'000
A23 Mental Health Sub Division M&A	Expenditure	92	92	90	0	0	90	(2)	(2)		
	Income	(90)	(90)	(67)	0	0	(67)	23	(26)		
	Net Expenditure	2	2	23	0	0	23	21	1,050		Vote Budget Manager: S. Diffey Budget Risk: Medium Date of last review: January 2013
A24 Area Mental Health Teams	Expenditure	2,458	2,458	2,537	0	0	2,537	79	3	Service review may be necessary to contain costs within budget.	
	Income	(277)	(277)	(260)	0	0	(260)	17	(6)		
	Net Expenditure	2,181	2,181	2,277	0	0	2,277	96	4		Vote Budget Manager: S. Diffey Budget Risk: Medium Date of last review: January 2013
A25 Mental Health Day Centres	Expenditure	477	477	448	0	0	448	(29)	(6)		
	Income	(34)	(11)	(1)	0	0	(1)	10	(91)		
	Net Expenditure	443	466	447	0	0	447	(19)	(4)		Vote Budget Manager: L. A. Johnson Budget Risk: Medium Date of last review: March 2013
A32 Learning Disabilities Day Centre	Expenditure	472	418	284	0	0	284	(134)	(32)	Reduction in expenditure due to vacant posts	
	Income	(5)	(5)	(5)	0	0	(5)	0	0		
	Net Expenditure	467	413	279	0	0	279	(134)	(32)		Vote Budget Manager: S. Howard Budget Risk: Medium Date of last review: January 2013
A37 Emergency Duty Social Work Service	Expenditure	231	361	442	0	0	442	81	22	Cost pressures arising from the increased cost of single status enhancements.	
	Income	(20)	(20)	(32)	0	0	(32)	(12)	60		
	Net Expenditure	211	341	410	0	0	410	69	20		Vote Budget Manager: I. Williamson Budget Risk: Medium Date of last review: January 2013

ADULTS, HEALTH & WELLBEING		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Variance Outturn 2012/13 to Latest Budget 2012/13
								£'000	£'000	£'000
A81 First Response	Expenditure	2,229	2,879	2,855	0	0	2,855	(24)	(1)	
	Income	(102)	(192)	(210)	0	0	(210)	(18)	9	
	Net Expenditure	2,127	2,687	2,645	0	0	2,645	(42)	(2)	Vote Budget Manager: L. Drake Budget Risk: Medium Date of last review: January 2013
A82 Reablement	Expenditure	2,341	2,375	2,305	0	0	2,305	(70)	(3)	
	Income	(126)	(169)	(143)	0	0	(143)	26	(15)	
	Net Expenditure	2,215	2,206	2,162	0	0	2,162	(44)	(2)	Vote Budget Manager: C. Oates Budget Risk: Medium Date of last review: January 2013
A83 Longer Term Support - Social Care	Expenditure	2,385	2,385	2,329	0	0	2,329	(56)	(2)	
	Income	0	0	(6)	0	0	(6)	(6)	0	
	Net Expenditure	2,385	2,385	2,323	0	0	2,323	(62)	(3)	Vote Budget Manager: A. Tyrer Budget Risk: Medium Date of last review: January 2013
A84 Longer Term Support - OT	Expenditure	933	933	950	0	0	950	17	2	
	Income	0	0	(1)	0	0	(1)	(1)	0	
	Net Expenditure	933	933	949	0	0	949	16	2	Vote Budget Manager: C. Squire Budget Risk: Medium Date of last review: February 2013
Adult Social Care	Expenditure	21,483	23,059	22,614	0	0	22,614	(445)	(2)	
	Income	(1,263)	(1,423)	(1,323)	0	0	(1,323)	100	(7)	
	Net Expenditure	20,220	21,636	21,291	0	0	21,291	(345)	(2)	Service Head: J. Rutherford

ADULTS, HEALTH & WELLBEING		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Variance Outturn 2012/13 to Latest Budget 2012/13
								£'000	£'000	£'000
A66 Learning and	Expenditure	587	587	526	0	0	526	(61)	(10)	
	Income	0	0	(3)	0	0	(3)	(3)	0	
	Net Expenditure	587	587	523	0	0	523	(64)	(11)	Vote Budget Manager: E. Hussein Budget Risk: Medium Date of last review: February 2013
A71 Finance Services	Expenditure	1,500	1,550	1,333	0	0	1,333	(217)	(14)	
	Income	(764)	(764)	(622)	0	0	(622)	142	(19)	
	Net Expenditure	736	786	711	0	0	711	(75)	(10)	Vote Budget Manager: E. Hussein Budget Risk: Medium Date of last review: February 2013
A90 Support Services	Expenditure	3,857	4,478	4,513	0	0	4,513	35	1	
	Income	0	0	0	0	0	0	0	0	
	Net Expenditure	3,857	4,478	4,513	0	0	4,513	35	1	Vote Budget Manager: E. Hussein Budget Risk: Low Date of last review: February 2013
Other	Expenditure	5,944	6,615	6,372	0	0	6,372	(243)	(4)	
	Income	(764)	(764)	(625)	0	0	(625)	139	(18)	
	Net Expenditure	5,180	5,851	5,747	0	0	5,747	(104)	(2)	Service Head: E. Hussein
TOTAL FOR ADULTS HEALTH & WELLBEING	Expenditure	112,906	116,436	117,434	0	0	117,434	998	1	
	Income	(14,682)	(14,976)	(17,799)	0	1,825	(15,974)	(998)	7	
	Net Expenditure	98,224	101,460	99,635	0	1,825	101,460	0	0	

CORPORATE MONTHLY BUDGET MONITORING

MARCH 2013

CHIEF EXECUTIVES		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Variance Outturn 2012/13 to Latest Budget 2012/13
								£'000	£'000	£'000
C14 Communications	Expenditure	2,658	3,201	3,532	0	51	3,583	382	12	Risk with achievement of income target - expected to manage within budget overall during the year. Vote Budget Manager: Takki Sulaiman Budget Risk: Medium Date of last review 12/03/2013
	Income	(2,627)	(3,150)	(3,532)	0	0	(3,532)	(382)	12	
	Net	31	51	0	0	51	51	0	0	
TOTAL FOR COMMUNICATIONS	Expenditure	2,658	3,201	3,532	0	51	3,583	382	12	
	Income	(2,627)	(3,150)	(3,532)	0	0	(3,532)	(382)	12	
	Net	31	51	0	0	51	51	0	0	Service Head: Takki Sulaiman
C16 Corporate Strategy & Equalities	Expenditure	1,504	1,638	1,672	0	30	1,702	64	4	Vote Budget Manager: Louise Russell Budget Risk: Low Date of last review 14/03/2013
	Income	0	0	(64)	0	0	(64)	(64)	0	
	Net	1,504	1,638	1,608	0	30	1,638	0	0	
C54 One Tower Hamlets	Expenditure	665	578	814	0	31	845	267	46	Vote Budget Manager: Louise Russell Budget Risk: Low Date of last review 14/03/2013
	Income	(9)	0	(267)	0	0	(267)	(267)	0	
	Net	656	578	547	0	31	578			
TOTAL FOR STRATEGY &	Expenditure	2,169	2,216	2,486	0	61	2,547	331	15	
	Income	(9)	0	(331)	0	0	(331)	(331)	0	
	Net	2,160	2,216	2,155	0	61	2,216	0	0	Service Head: Louise Russell
C52 Legal Services	Expenditure	3,336	3,321	3,840	0	51	3,891	570	17	Vote Budget Manager: Sue Hayes Budget Risk: Low Date of last review 13/03/2013
	Income	(3,519)	(3,267)	(3,837)	0	0	(3,837)	(570)	17	
	Net	(183)	54	3	0	51	54	0	0	
C58 Electoral Registration	Expenditure	708	749	763	0	0	763	14	2	Vote Budget Manager: Sue Hayes Date of last review 12/02/2013
	Income	0	0	(14)	0	0	(14)	(14)	0	
	Net	708	749	749	0	0	749	0	0	

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								£'000	£'000	£'000	£'000	£'000	%	Explanation of any variance that is considered to be significant and all variances greater than £100k
C60 Borough Elections	Expenditure	30	28	28	0	0	28	0	0					
	Income	0	0	0	0	0	0	0	0					
	Net	30	28	28	0	0	28	0	0	Vote Budget Manager: Sue Hayes Date of last review 13/03/2013				
C82 Business Unit Support team	Expenditure	94	784	784	0	0	784	0	0					
	Income	0	(784)	(784)	0	0	(784)	0	0					
	Net	94	0	0	0	0	0	0	0	Vote Budget Manager: Sue Hayes Budget Risk: Low Date of last review 13/03/2013				
C84 Information Governance & Complaints	Expenditure	519	519	421	0	83	504	(15)	(3)					
	Income	(409)	(436)	(421)	0	0	(421)	15	(3)					
	Net	110	83	0	0	83	83	0	0	Vote Budget Manager: David Galpin Budget Risk: Low Date of last review 13/03/2013				
TOTAL FOR LEGAL, ELECTORAL SERVICES & BUSINESS	Expenditure	4,687	5,401	5,836	0	134	5,970	569	11					
	Income	(3,928)	(4,487)	(5,056)	0	0	(5,056)	(569)	13					
	Net	759	914	780	0	134	914	0	0	Service Head: Isabella Freeman				
C56 Registration of Births, Deaths	Expenditure	774	794	912	0	55	967	173	22					
	Income	(479)	(495)	(668)	0	0	(668)	(173)	35					
	Net	295	299	244	0	55	299	0	0	Vote Budget Manager: JohnS Williams Budget Risk: Low Date of last review 14/03/2013				
C62 Democratic Services	Expenditure	2,609	3,019	2,970	0	49	3,019	0	0					
	Income	(7)	(7)	(7)	0	0	(7)	0	0					
	Net	2,602	3,012	2,963	0	49	3,012	0	0	Vote Budget Manager: JohnS Williams Budget Risk: Low Date of last review 14/03/2013				

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								£'000	£'000	£'000	£'000	£'000	%	Explanation of any variance that is considered to be significant and all variances greater than £100k
C78 Demo Representation & Mgt	Expenditure	861	929	929	0	0	929	0	0					
	Income	0	0	0	0	0	0	0	0					
	Net	861	929	929	0	0	929	0	0	Vote Budget Manager: JohnS Williams Budget Risk: Low Date of last review 14/03/2013				
TOTAL FOR DEMOCRATIC & REGISTRARS SERVICES	Expenditure	4,244	4,742	4,811	0	104	4,915	173	4					
	Income	(486)	(502)	(675)	0	0	(675)	(173)	34					
	Net	3,758	4,240	4,136	0	104	4,240	0	0	Service Head: JohnS Williams				
C80 Corporate Management	Expenditure	2,101	2,396	2,114	0	284	2,398	2	0					
	Income	0	0	(1)	0	0	(1)	(1)	0					
	Net	2,101	2,396	2,113	0	284	2,397	1	0	Vote Budget Isabella Freeman Budget Risk: Low Date of last review 14/03/2013				
TOTAL FOR CHIEF EXECUTIVES	Expenditure	15,859	17,959	18,781	0	634	19,413	1,454	8					
	Income	(7,050)	(8,139)	(9,595)	0	0	(9,595)	(1,456)	18					
	Net	8,809	9,820	9,186	0	634	9,818	(2)	(0)	Director: Isabella Freeman				

CORPORATE MONTHLY BUDGET MONITORING

MARCH 2013

COMMUNITIES, LOCALITIES & CULTURE		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Variance Outturn 2012/13 to Latest Budget 2012/13	Explanation of any variance that is considered to be significant and all variances greater than £100k
								£'000	£'000	£'000	
E01 Management & Admin	Expenditure	3,617	3,737	3,671	0	0	3,671	(66)	(2)		
	Income	(3,617)	(3,737)	(3,671)	0	0	(3,671)	66	(2)		
	Net Expenditure	0	0	0	0	0	0	0	0	0	Vote Budget Manager: Robin Beattie Budget Risk: Low
E02 Olympics	Expenditure	225	265	245	0	0	265	0	0		
	Income	0	(40)	(20)	0	0	(40)	0	0		
	Net Expenditure	225	225	225	0	0	225	0	0	Vote Budget Manager: Robin Beattie Budget Risk: Low	
Strategy & Resources Total	Expenditure	3,842	4,002	3,916	0	0	3,916	(86)	(2)		
	Income	(3,617)	(3,777)	(3,691)	0	0	(3,691)	86	(2)		
	Net Expenditure	225	225	225	0	0	225	0	0	Service Head Budget Risk: Robin Beattie Low	
E10 Public Realm M&A	Expenditure	719	718	683	0	0	683	(35)	(5)		
	Income	(728)	(718)	(683)	0	0	(683)	35	(5)		
	Net Expenditure	(9)	0	0	0	0	0	0	0	Vote Budget Manager: Jamie Blake Budget Risk: Low	
E12 Transportation & Highways	Expenditure	11,134	11,633	11,733	0	0	11,733	100	1	Increased Permit income and fees	
	Income	(4,606)	(4,827)	(3,855)	0	0	(3,855)	972	(20)		
	Net Expenditure	6,528	6,806	7,878	0	0	7,878	1,072	16	Vote Budget Manager: Margaret Cooper Budget Risk: High	
E15 Clean & Green	Expenditure	31,633	35,303	35,374	0	0	35,374	71	0	Olympic games costs, growth for landfill tax, contract inflation	
	Income	(7,103)	(7,357)	(7,421)	0	0	(7,421)	(64)	1		
	Net Expenditure	24,530	27,946	27,953	0	0	27,953	7	0	Vote Budget Manager: Simon Baxter Budget Risk: High	
E23 Concessionary Fares	Expenditure	7,968	8,582	8,516	0	57	8,573	(9)	(0)	Growth for Freedom Passes	
	Income	0	(11)	(11)	0	0	(11)	0	0		
	Net Expenditure	7,968	8,571	8,505	0	57	8,562	(9)	(0)	Vote Budget Manager: Jamie Blake Budget Risk: Low	

COMMUNITIES, LOCALITIES & CULTURE		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance		Variance Outturn 2012/13 to Latest Budget 2012/13	
								(Outturn 2012/13 to Latest Budget 2012/13)		Explanation of any variance that is considered to be significant and all variances greater than £100k	
								£'000	£'000	£'000	£'000
E24 Parking Control	Expenditure	7,856	7,903	10,747	0	0	10,747	2,844	36		
	Income	(7,856)	(7,903)	(18,101)	0	6,281	(11,820)	(3,917)	50		
	Net Expenditure	0	0	(7,354)	0	6,281	(1,073)	(1,073)	0	Vote Budget Manager: Jamie Blake Budget Risk: Low	
Public Realm Total	Expenditure	59,310	64,139	67,053	0	57	67,110	2,971	5		
	Income	(20,293)	(20,816)	(30,071)	0	6,281	(23,790)	(2,974)	14		
	Net Expenditure	39,017	43,323	36,982	0	6,338	43,320	(3)	(0)	Service Head: Jamie Blake	
E80 Safer Communities Man:	Expenditure	151	171	296	0	0	296	125	73		
	Income	(155)	(171)	(296)	0	0	(296)	(125)	73		
	Net Expenditure	(4)	0	0	0	0	0	0	0	Vote Budget Manager: Andy Bamber Budget Risk: Low	
E81 Community Safety Partnership, DV & HC	Expenditure	2,425	2,980	2,363	0	590	2,953	(27)	(1)	Accelerated delivery growth items	
	Income	(321)	(393)	(371)	0	0	(371)	22	(6)		
	Net Expenditure	2,104	2,587	1,992	0	590	2,582	(5)	(0)	Vote Budget Manager: Emily Fieran-Reed Budget Risk: Medium	
E83 Enforcement & Intervent	Expenditure	2,434	2,494	2,700	0	0	2,700	206	8		
	Income	(196)	(176)	(372)	0	0	(372)	(196)	111		
	Net Expenditure	2,238	2,318	2,328	0	0	2,328	10	0	Vote Budget Manager: Gavin Dooley Budget Risk: Medium	
E84 Drugs Action Team	Expenditure	5,732	5,468	5,694	0	0	5,694	226	4		
	Income	(4,161)	(4,161)	(4,458)	0	0	(4,458)	(297)	7	increased NHS s258 income	
	Net Expenditure	1,571	1,307	1,236	0	0	1,236	(71)	(5)	Vote Budget Manager: Rachael Sadegh Budget Risk: Low	
E85 Env Commercial Services	Expenditure	4,337	4,708	4,547	0	85	4,632	(76)	(2)		
	Income	(1,345)	(1,674)	(1,628)	0	0	(1,628)	46	(3)		
	Net Expenditure	2,992	3,034	2,919	0	85	3,004	(30)	(1)	Vote Budget Manager: Collin Perrins Budget Risk: Medium	

COMMUNITIES, LOCALITIES & CULTURE		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Variance Outturn 2012/13 to Latest Budget 2012/13					
								£'000	£'000	£'000	£'000	£'000	£'000	%	Explanation of any variance that is considered to be significant and all variances greater than £100k
E86 Env Health Protection Services	Expenditure	4,221	4,317	4,289	0	70	4,359	42	1						
	Income	(922)	(986)	(1,071)	0	0	(1,071)	(85)	9						
	Net Expenditure	3,299	3,331	3,218	0	70	3,288	(43)	(1)	Vote Budget Manager: Andrew Weaver Budget Risk: Medium					
E87 Youth & Connexions Service	Expenditure	0	8,866	8,693	0	0	8,693	(173)	(2)						
	Income	0	(3,296)	(3,375)	0	252	(3,123)	173	(5)						
	Net Expenditure	0	5,570	5,318	0	252	5,570	0	0	Vote Budget Manager: Dinar Hossain Budget Risk: Medium					
Safer Communities Total	Expenditure	19,300	29,004	28,582	0	745	29,327	323	1						
	Income	(7,100)	(10,857)	(11,571)	0	252	(11,319)	(462)	4						
	Net Expenditure	12,200	18,147	17,011	0	997	18,008	(139)	(1)	Service Head: Andy Bamber					
E40 Divisional Management	Expenditure	134	129	188	0	0	188	59	46						
	Income	(134)	(129)	(188)	0	0	(188)	(59)	46						
	Net Expenditure	0	0	0	0	0	0	0	0	Vote Budget Manager: Heather Bonfield Budget Risk: Low					
E41 Idea Stores	Expenditure	8,401	8,322	8,820	0	0	8,820	498	6						
	Income	(1,233)	(1,233)	(1,581)	0	0	(1,581)	(348)	28						
	Net Expenditure	7,168	7,089	7,239	0	0	7,239	150	2	Vote Budget Manager: Judith St John Budget Risk: Medium					
E42 Sports & Physical Activity	Expenditure	3,892	3,969	4,059	0	0	4,059	90	2						
	Income	(338)	(379)	(464)	0	0	(464)	(85)	22						
	Net Expenditure	3,554	3,590	3,595	0	0	3,595	5	0	Vote Budget Manager: Lisa Pottinger Budget Risk: High					
E43 Parks & Open Spaces	Expenditure	3,153	3,523	4,000	0	0	4,000	477	14						
	Income	(221)	(231)	(648)	0	0	(648)	(417)	181						
	Net Expenditure	2,932	3,292	3,352	0	0	3,352	60	2	Vote Budget Manager: Michael Rowan Budget Risk: Medium					

COMMUNITIES, LOCALITIES & CULTURE		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Variance Outturn 2012/13 to Latest Budget 2012/13					
								£'000	£'000	£'000	£'000	£'000	£'000	%	Explanation of any variance that is considered to be significant and all variances greater than £100k
E44 Arts & Events	Expenditure	2,261	2,421	2,798	0	0	2,798	377	16						
	Income	(984)	(984)	(1,361)	0	0	(1,361)	(377)	38						
	Net Expenditure	1,277	1,437	1,437	0	0	1,437	0	0	Vote Budget Manager: Steve Murray Budget Risk: Low					
E45 Mile End Park	Expenditure	763	741	917	0	0	917	176	24						
	Income	(763)	(741)	(917)	0	0	(917)	(176)	24						
	Net Expenditure	0	0	0	0	0	0	0	0	Vote Budget Manager: Michael Rowan Budget Risk: Low					
E47 Lifelong Learning	Expenditure	5,219	5,370	5,254	0	0	5,254	(116)	(2)						
	Income	(3,553)	(3,553)	(3,449)	0	0	(3,449)	104	(3)						
	Net Expenditure	1,666	1,817	1,805	0	0	1,805	(12)	(1)	Vote Budget Manager: Judith St John Budget Risk: Low					
E48 Community Languages	Expenditure	0	1,093	1,052	0	0	1,052	(41)	(4)						
	Income	0	(306)	(327)	0	0	(327)	(21)	7						
	Net Expenditure	0	787	725	0	0	725	(62)	(8)	Vote Budget Manager: Jamal Uddin Budget Risk: Low					
Cultural Services Total	Expenditure	23,823	25,568	27,088	0	0	27,088	1,520	6						
	Income	(7,226)	(7,556)	(8,935)	0	0	(8,935)	(1,379)	18						
	Net Expenditure	16,597	18,012	18,153	0	0	18,153	141	1	Service Head: Heather Bonfield					
E71 Service Integration	Expenditure	404	476	429	0	82	511	35	7	Contract hire, operating lease charges, Increased recharge due to demand					
	Income	0	0	(35)	0	0	(35)	(35)	0						
	Net Expenditure	404	476	394	0	82	476	0	0	Service Head Shazia Hussain Budget Risk: Medium					
Service Integration Total															
E30 Fleet Management	Expenditure	922	1,686	1,868	0	0	1,868	182	11						
	Income	(922)	(1,686)	(1,840)	0	0	(1,840)	(154)	9						
	Net Expenditure	0	0	28	0	0	28	28	0	Vote Budget Manager: Margaret Cooper Budget Risk: Low					

COMMUNITIES, LOCALITIES & CULTURE		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Variance Outturn 2012/13 to Latest Budget 2012/13					
								£'000	£'000	£'000	£'000	£'000	£'000	%	Explanation of any variance that is considered to be significant and all variances greater than £100k
E31 Passenger Transport	Expenditure	4,937	5,218	5,023	0	0	5,023	(195)	(4)	Vote Budget Manager: Margaret Cooper Budget Risk: Low Date of last review: January 2013					
	Income	(4,937)	(5,218)	(5,074)	0	0	(5,074)	144	(3)						
	Net Expenditure	0	0	(51)	0	0	(51)	(51)	0						
E32 DSO Vehicle Workshop	Expenditure	456	423	420	0	0	420	(3)	(1)	Vote Budget Manager: Margaret Cooper Budget Risk: Low Date of last review: January 2013					
	Income	(456)	(423)	(397)	0	0	(397)	26	(6)						
	Net Expenditure	0	0	23	0	0	23	23	0						
E82 Street Trading	Expenditure	2,314	2,314	2,152	0	174	2,326	12	1	Vote Budget Manager: Gavin Dooley Budget Risk: Medium					
	Income	(2,314)	(2,314)	(2,326)	0	0	(2,326)	(12)	1						
	Net Expenditure	0	0	(174)	0	174	0	0	0						
TOTAL FOR COMMUNITIES, LOCALITIES & CULTURE	Expenditure	115,308	132,831	136,533	0	1,058	137,591	4,760	4	Director: Stephen Halsey					
	Income	(46,865)	(52,647)	(63,940)	0	6,533	(57,407)	(4,760)	9						
	Net Expenditure	68,443	80,184	72,593	0	7,591	80,184	0	0						

CORPORATE MONTHLY BUDGET MONITORING

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CHILDREN, SCHOOLS AND FAMILIES (Dedicated Schools Grant)		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Variance Outturn 2012/13 to Latest Budget 2012/13
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	Explanation of any variance that is considered to be significant and all variances greater than £100k
TOTAL FOR PRE-PRIMARY EDUCATION	Expenditure	4,968	4,825	5,427	0	0	5,427	602	12	
	Income	(103)	(59)	(727)	0	0	(727)	(668)	1,132	
	Net Expenditure	4,865	4,766	4,700	0	0	4,700	(66)	112	Service Head Kate Bingham Budget Risk: High Date of last review 23.01.2013
TOTAL FOR PRIMARY EDUCATION DSG	Expenditure	150,741	154,383	176,043	0	0	176,043	21,660	14	£532k of £1.062m forecast overspend on School Specific Contingency, reported to Schools Forum 23rd January 2013.
	Income	(4,841)	(7,958)	(28,842)	0	0	(28,842)	(20,884)	262	
	Net Expenditure	145,900	146,425	147,201	0	0	147,201	776	(10)	Service Head Kate Bingham Budget Risk: High Date of last review 23.01.2013
TOTAL FOR SECONDARY EDUCATION DSG	Expenditure	123,161	126,408	145,611	0	0	145,611	19,203	15	£530k of £1.062m forecast overspend on School Specific Contingency, reported to Schools Forum 23rd January 2013.
	Income	(17,729)	(21,189)	(39,806)	0	0	(39,806)	(18,617)	88	
	Net Expenditure	105,432	105,219	105,805	0	0	105,805	586	(3)	Service Head Kate Bingham Budget Risk: High Date of last review 23.01.2013
TOTAL FOR SPECIAL EDUCATION DSG	Expenditure	13,972	13,546	17,210	0	0	17,210	3,664	27	
	Income	(911)	(1,211)	(4,025)	0	0	(4,025)	(2,814)	232	
	Net Expenditure	13,061	12,335	13,185	0	0	13,185	850	(70)	Service Head Kate Bingham Budget Risk: High Date of last review 23.01.2013

CHILDREN, SCHOOLS AND FAMILIES (Dedicated Schools Grant)		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Variance Outturn 2012/13 to Latest Budget 2012/13 Explanation of any variance that is considered to be significant and all variances greater than £100k
								£'000	£'000	
G17 Support For Learning Service DSG	Expenditure	3,773	3,773	3,814	0	0	3,814	41	1	
	Income	(897)	(897)	(917)	0	0	(917)	(20)	2	
	Net Expenditure	2,876	2,876	2,897	0	0	2,897	21	(2)	Vote Budget Manager: Liz Vickerie Budget Risk: Medium
G28 Education Improvement Partnership DSG	Expenditure	0	0	0	0	0	0	0	0	
	Income	0	0	0	0	0	0	0	0	
	Net Expenditure	0	0	0	0	0	0	0	0	Vote Budget Manager: Ceased Budget Risk:
G29 Pupil Referral Unit	Expenditure	4,924	5,119	5,030	0	0	5,030	(89)	(2)	The underspend is caused by delay in window installation on the premises during Olympics and also due to Christmas Holidays. A total of £265k including PRU will be carry forward into 2013/14 to complete the impending works
	Income	(727)	(727)	(984)	0	0	(984)	(257)	35	
	Net Expenditure	4,197	4,392	4,046	0	0	4,046	(346)	48	
H10 Learning & Achievm't M & A DSG	Expenditure	908	908	908	0	0	908	0	0	
	Income	0	0	0	0	0	0	0	0	
	Net Expenditure	908	908	908	0	0	908	0	0	Vote Budget Manager: Anne Canning Budget Risk: Low Date of last review 13.02.2013
H11 Early Years Service DSG	Expenditure	3,853	4,403	4,215	0	0	4,215	(188)	(4)	Forecast position on 3 and 4 year olds costs. One final term's allocations still to be made.
	Income	0	0	0	0	0	0	0	0	
	Net Expenditure	3,853	4,403	4,215	0	0	4,215	(188)	0	
H16 Special Education Needs DSG	Expenditure	8,587	8,587	8,237	0	0	8,237	(350)	(4)	
	Income	(2,316)	(2,316)	(1,789)	0	0	(1,789)	527	(23)	
	Net Expenditure	6,271	6,271	6,448	0	0	6,448	177	(8)	Vote Budget Manager: David Carroll Budget Risk: High Date of last review 13.03.2013

CHILDREN, SCHOOLS AND FAMILIES (Dedicated Schools Grant)		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Variance Outturn 2012/13 to Latest Budget 2012/13 Explanation of any variance that is considered to be significant and all variances greater than £100k
								£'000	£'000	
H18 Education Psychology Service DSG	Expenditure	188	188	188	0	0	188	0	0	
	Income	0	0	0	0	0	0	0	0	
	Net Expenditure	188	188	188	0	0	188	0	0	Vote Budget Manager: David Carroll Budget Risk: Low Date of last review: 14.01.2013
H78 Pupil Admissions & Excl DSG	Expenditure	892	1,016	1,215	0	0	1,215	199	20	
	Income	(152)	(152)	(275)	0	0	(275)	(123)	81	
	Net Expenditure	740	864	940	0	0	940	76	(50)	Vote Budget Manager: Terry Bryan Budget Risk: Low Date of last review: 15.01.2013
TOTAL FOR LEARNING & ACHIEVEMENT	Expenditure	23,125	23,994	23,607	0	0	23,607	(387)	(2)	
	Income	(4,092)	(4,092)	(3,965)	0	0	(3,965)	127	(3)	
	Net Expenditure	19,033	19,902	19,642	0	0	19,642	(260)	6	Service Head: Anne Canning
H55 Children Looked After DSG	Expenditure	289	413	404	0	0	404	(9)	(2)	
	Income	0	0	(1)	0	0	(1)	(1)	0	
	Net Expenditure	289	413	403	0	0	403	(10)	0	Vote Budget Manager: Susan Kelly Budget Risk: Low Date of last review: 11.12.2012
H62 Attendance & Welfare Service	Expenditure	55	55	55	0	0	55	0	0	
	Income	0	0	0	0	0	0	0	0	
	Net Expenditure	55	55	55	0	0	55	0	0	Vote Budget Manager: David Hough Budget Risk: Low Date of last review: 07.11.2012
TOTAL FOR CHILDRENS SOCIAL CARE	Expenditure	344	468	459	0	0	459	(9)	(2)	
	Income	0	0	(1)	0	0	(1)	(1)	0	
	Net Expenditure	344	468	458	0	0	458	(10)	0	Service Head: Children's Social Care
H79 CSF Resources Mgmt. DSG	Expenditure	1,037	1,037	1,104	0	0	1,104	67	6	Forecast surplus on schools catering contract of £500k.
	Income	0	0	(541)	0	0	(541)	(541)	0	
	Net Expenditure	1,037	1,037	563	0	0	563	(474)	0	Vote Budget Manager: Kate Bingham Budget Risk: Low Date of last review: 14.01.2013
H83 CSF Human Resources DSG	Expenditure	1,232	1,232	1,232	0	0	1,232	0	0	Overspent in H83 is compensated with underspent in G83
	Income	0	0	0	0	0	0	0	0	
	Net Expenditure	1,232	1,232	1,232	0	0	1,232	0	0	Vote Budget Manager: Mark Keeble Budget Risk: High Date of last review: 14.01.2013

CHILDREN, SCHOOLS AND FAMILIES (Dedicated Schools Grant)		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Variance Outturn 2012/13 to Latest Budget 2012/13 Explanation of any variance that is considered to be significant and all variances greater than £100k
								£'000	£'000	
TOTAL FOR CHILDRENS SERVICES RESOURCES	Expenditure	2,269	2,269	2,336	0	0	2,336	67	3	
	Income	0	0	(541)	0	0	(541)	(541)	0	
	Net Expenditure	2,269	2,269	1,795	0	0	1,795	(474)	0	Service Head: Kate Bingham
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TOTAL FOR EXTERNAL FUNDING (H68)	Expenditure	0	0	0	0	0	0	0	0	Net forecast overspend of £323k, due mainly to School Specific Contingency, will result in a greater drawdown of grant than originally planned.
	Income	(290,905)	(291,384)	(292,785)	0	0	(292,785)	(1,401)	0	
	Net Expenditure	(290,905)	(291,384)	(292,785)	0	0	(292,785)	(1,401)	0	Service Head: Kate Bingham Budget Risk: High Date of last review: 23.01.2013
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TOTAL FOR CSF SCHOOLS BUDGET (DSG)	Expenditure	318,580	325,893	370,693	0	0	370,693	44,800	14	Note that the drawdown of a DfE grant for PE and Sport from Reserves has meant that the sum of the DSG is not zero (now +£34k)
	Income	(318,580)	(325,893)	(370,692)	0	0	(370,692)	(44,799)	14	
	Net Expenditure	0	0	1	0	0	1	1	(0)	Director: Isobel Cattermole

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CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance		Explanation of any variance that is considered to be significant and all variances greater than £100k
								(Outturn 2012/13 to Latest Budget 2012/13)	%	
		£'000	£'000	£'000	£'000	£'000	£'000			
TOTAL FOR PRE-PRIMARY EDUCATION GF	Expenditure	46	223	223	0	0	223	0	0	
	Income	0	0	0	0	0	0	0	0	
	Net Expenditure	46	223	223	0	0	223	0	0	Service Head Kate Bingham Budget Risk: Low Date of last review 23.01.2013
TOTAL FOR PRIMARY EDUCATION GF	Expenditure	4,975	5,677	5,677	0	0	5,677	0	0	Schools General Fund Budget only include Capital
	Income	0	0	0	0	0	0	0	0	Financing Charges that are made later in the year
	Net Expenditure	4,975	5,677	5,677	0	0	5,677	0	0	Service Head Kate Bingham Budget Risk: Low Date of last review 23.01.2013
TOTAL FOR SECONDARY EDUCATION GF	Expenditure	6,767	4,192	4,190	0	0	4,190	(2)	(0)	Schools General Fund Budget only include Capital
	Income	0	0	0	0	0	0	0	0	Financing Charges that are made later in the year
	Net Expenditure	6,767	4,192	4,190	0	0	4,190	(2)	0	Service Head Kate Bingham Budget Risk: Low Date of last review 23.01.2013
TOTAL FOR SPECIAL EDUCATION GF	Expenditure	1,015	1,524	1,524	0	0	1,524	0	0	Schools General Fund Budget only include Capital
	Income	0	0	0	0	0	0	0	0	Financing Charges that are made later in the year
	Net Expenditure	1,015	1,524	1,524	0	0	1,524	0	0	Service Head Kate Bingham Budget Risk: Low Date of last review 23.01.2013
G10 Learning & Achievement M & A GF	Expenditure	244	248	243	0	0	243	(5)	(2)	
	Income	(160)	(160)	(160)	0	0	(160)	0	0	
	Net Expenditure	84	88	83	0	0	83	(5)	3	Vote Budget Manager: Anne Canning Budget Risk: Low
G11 Early Years Service GF	Expenditure	3,839	3,722	3,211	0	0	3,211	(511)	(14)	
	Income	(3,454)	(3,312)	(2,801)	0	0	(2,801)	511	(15)	
	Net Expenditure	385	410	410	0	0	410	0	0	Vote Budget Manager: Jo Green Budget Risk: Low

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		Variance Outturn 2012/13 to Latest Budget 2012/13								Explanation of any variance that is considered to be significant and all variances greater than £100k
		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
G12 Local Authority Day Nurseries	Expenditure	2,996	3,025	3,222	0	0	3,222	197	7	This reflects the last forecast position by the Budget Manager (-£33k), plus the potential cost of the close-down of Ocean Harry Roberts Day Centre (+£263k), known by the Finance Team. Final costs may be lower and will need to be determined for year-end closure.
	Income	(2,573)	(2,566)	(2,763)	0	0	(2,763)	(197)	8	
	Net Expenditure	423	459	459	0	0	459	0	0	
G13 Children's Centres	Expenditure	11,114	10,971	10,778	0	0	10,778	(193)	(2)	Vote Budget Manager: Mohammed Jolil Budget Risk: Low Date of last review: 13.03.2013
	Income	(10,020)	(9,792)	(9,606)	0	0	(9,606)	186	(2)	
	Net Expenditure	1,094	1,179	1,172	0	0	1,172	(7)	0	
G14 School Improvement Primary	Expenditure	674	696	909	0	68	977	281	40	Vote Budget Manager: Monica Forty Budget Risk: Low Date of last review: 14.02.2013
	Income	(476)	(495)	(795)	0	0	(795)	(300)	61	
	Net Expenditure	198	201	114	0	68	182	(19)	4	
G16 Special Educational Needs GF	Expenditure	3,996	4,005	4,030	0	0	4,030	25	1	Vote Budget Manager: Doug Kieran Budget Risk: High Date of last review: 13.03.2013
	Income	(125)	(125)	(125)	0	0	(125)	0	0	
	Net Expenditure	3,871	3,880	3,905	0	0	3,905	25	(20)	
G18 Educational Psychology Serv GF	Expenditure	1,685	1,695	1,614	0	21	1,635	(60)	(4)	Vote Budget Manager: David Carroll Budget Risk: Low Date of last review: 13.02.2013
	Income	(854)	(854)	(861)	0	0	(861)	(7)	1	
	Net Expenditure	831	841	753	0	21	774	(67)	8	
G19 Parental Engagement & Support - TRANSFERRED FROM YPC	Expenditure	2,029	2,201	2,190	0	(30)	2,160	(41)	(2)	Vote Budget Manager: Jill McGinley Budget Risk: High Date of last review: 07.12.2012
	Income	(421)	(505)	(462)	0	0	(462)	43	(9)	
	Net Expenditure	1,608	1,696	1,728	0	(30)	1,698	2	(0)	
G20 School Governance & Information	Expenditure	328	323	354	0	8	362	39	12	
	Income	(50)	(50)	(130)	0	0	(130)	(80)	160	

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		Variance Outturn 2012/13 to Latest Budget 2012/13								
		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Explanation of any variance that is considered to be significant and all variances greater than £100k
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
Net Expenditure		278	273	224	0	8	232	(41)	82	Vote Budget Manager: Hania Franek Budget Risk: Low Date of last review: 13.02.2013
G26 School Improvement Secondary	Expenditure	2,925	2,993	2,462	0	613	3,075	82	3	
	Income	(1,090)	(1,026)	(1,151)	0	0	(1,151)	(125)	12	
	Net Expenditure	1,835	1,967	1,311	0	613	1,924	(43)	4	Vote Budget Manager: Anne Canning Budget Risk: Medium Date of last review: 20.11.2012
G30 Arts & Music Service	Expenditure	1,562	1,537	1,644	0	(102)	1,542	5	0	
	Income	(1,419)	(1,383)	(1,389)	0	0	(1,389)	(6)	0	
	Net Expenditure	143	154	255	0	(102)	153	(1)	0	Vote Budget Manager: Karen Brock / Shabbir Ah Budget Risk: Medium Date of last review: 13.02.2013
H40 Careers Service - TRANSFERRED FROM YPC	Expenditure	1,281	1,296	1,384	0	0	1,384	88	7	
	Income	(1,122)	(1,122)	(1,201)	0	0	(1,201)	(79)	7	
	Net Expenditure	159	174	183	0	0	183	9	(1)	Vote Budget Manager: Steve Grocott Budget Risk: Medium Date of last review: 13.03.2013
G41 Healthy Lives - TRANSFERRED FROM YPC	Expenditure	442	444	389	0	0	389	(55)	(12)	
	Income	(282)	(282)	(227)	0	0	(227)	55	(20)	
	Net Expenditure	160	162	162	0	0	162	0	0	Vote Budget Manager: Kate Smith Budget Risk: Low Date of last review: 10.12.2012
G78 Pupil Admissions & Excls GF	Expenditure	1,060	1,060	932	0	0	932	(128)	(12)	
	Income	0	0	0	0	0	0	0	0	
	Net Expenditure	1,060	1,060	932	0	0	932	(128)	0	Vote Budget Manager: Terry Bryan Budget Risk: High Date of last review: 13.03.2013
TOTAL FOR LEARNING AND ACHIEVEMENT	Expenditure	34,175	34,216	33,362	0	578	33,940	(276)	(1)	
	Income	(22,046)	(21,672)	(21,671)	0	0	(21,671)	1	(0)	
	Net Expenditure	12,129	12,544	11,691	0	578	12,269	(275)	1	Service Head: Anne Canning

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		Variance Outturn 2012/13 to Latest Budget 2012/13								
		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Explanation of any variance that is considered to be significant and all variances greater than £100k
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
G49 Childrens Social Care M&A	Expenditure	169	288	420	0	0	420	132	46	
	Income		(118)	(1)	0	0	(1)	117	(99)	
	Net Expenditure	169	170	419	0	0	419	249	(211)	Vote Budget Manager: Steve Liddicott Budget Risk: Low Date of last review: 15.01.2013
G50 Child Protection & Reviewing	Expenditure	2,634	2,649	2,671	0	33	2,704	55	2	
	Income		0	(34)	0	0	(34)	(34)	0	
	Net Expenditure	2,634	2,649	2,637	0	33	2,670	21	0	Vote Budget Manager: Ann Roach Budget Risk: Medium Date of last review: 13.03.2013
G51 Childrens Res M&A	Expenditure	826	912	912	0	0	912	0	0	
	Income	0	(79)	(79)	0	0	(79)	0	0	
	Net Expenditure	826	833	833	0	0	833	0	0	Vote Budget Manager: Hilary Bull Budget Risk: Low Date of last review: 13.03.2013
G52 Childrens Res Residential	Expenditure	1,856	1,864	1,856	0	0	1,856	(8)	(0)	
	Income	0	0	0	0	0	0	0	0	
	Net Expenditure	1,856	1,864	1,856	0	0	1,856	(8)	0	Vote Budget Manager: Hilary Bull Budget Risk: Medium Date of last review: 13.03.2013
G53 Childrens Res Family Placement	Expenditure	3,106	3,134	3,117	0	0	3,117	(17)	(1)	
	Income	(66)	(66)	(123)	0	0	(123)	(57)	86	Increased adoption fees from other local authorities and underspend in Supplies and Services
	Net Expenditure	3,040	3,068	2,994	0	0	2,994	(74)	112	Vote Budget Manager: Hilary Bull Budget Risk: Low Date of last review: 05.12.2012

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		Variance Outturn 2012/13 to Latest Budget 2012/13								Explanation of any variance that is considered to be significant and all variances greater than £100k
		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
G54 Childrens Res Commissioning	Expenditure	15,003	14,809	13,677	0	0	13,677	(1,132)	(8)	Previous projected associated support costs are unlikely to be at the high level as in previous years. This is due to reduced contact costs, close scrutiny of spend and rigorous approval processes with LAC numbers continuing to remain relatively stable. The projection now is for a larger underspend on expenditure. Monitoring will continue to be undertaken monthly with continuous close scrutiny of the budget.
	Income	(214)	(214)	(98)	0	0	(98)	116	(54)	
	Net Expenditure	14,789	14,595	13,579	0	0	13,579	(1,016)	475	
										Vote Budget Manager: Hilary Bull
										Budget Risk: High
										Date of last review 13.02.2013
G55 Children Looked After GF	Expenditure	2,332	2,340	2,340	0	0	2,340	0	0	Vote Budget Manager: Jenny Boyd
	Income	0	0	0	0	0	0	0	0	
	Net Expenditure	2,332	2,340	2,340	0	0	2,340	0	0	
										Budget Risk: Low
										Date of last review 13.03.2013
G56 Leaving Care	Expenditure	2,596	2,609	2,615	0	0	2,615	6	0	Vote Budget Manager: Shahid Tilly
	Income	(129)	(129)	(134)	0	0	(134)	(5)	4	
	Net Expenditure	2,467	2,480	2,481	0	0	2,481	1	(1)	
										Budget Risk: High
										Date of last review 13.03.2013
G57 Fieldwork Advice & Assessment	Expenditure	5,409	5,572	5,510	0	63	5,573	1	0	Vote Budget Manager: Paul McGee
	Income	(236)	(171)	(173)	0	0	(173)	(2)	1	
	Net Expenditure	5,173	5,401	5,337	0	63	5,400	(1)	1	
										Budget Risk: Medium
										Date of last review 13.03.2013

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		Variance Outturn 2012/13 to Latest Budget 2012/13								Explanation of any variance that is considered to be significant and all variances greater than £100k
		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
G58 Children with Disabilities	Expenditure	4,693	4,706	5,303	0	0	5,303	597	13	BUPA now manages the nursing component of support services more cheaply hence have achieved savings per head compared to previous years. Whereas before the cost was in the region of £800k, since BUPA have taken over, the estimated cost for 2012/13 is £600K. This is because BUPA provide healthcare workers and NOT nurses and are cheaper to employ
	Income	(964)	(964)	(1,752)	0	0	(1,752)	(788)	82	
	Net Expenditure	3,729	3,742	3,551	0	0	3,551	(191)	20	
										Vote Budget Manager: Khalida Khan Budget Risk: Medium Date of last review: 13.03.2013
G59 Emergency Duty Team	Expenditure	440	437	466	0	0	466	29	7	
	Income	(22)	(22)	(43)	0	0	(43)	(21)	95	
	Net Expenditure	418	415	423	0	0	423	8	(36)	
										Vote Budget Manager: Paul McGee Budget Risk: Low Date of last review: 13.03.2013
G60 Youth Offending Service - TRANSFERRED FROM YPC	Expenditure	1,913	2,293	2,273	0	135	2,408	115	5	
	Income	(717)	(979)	(1,094)	0	0	(1,094)	(115)	12	
	Net Expenditure	1,196	1,314	1,179	0	135	1,314	0	0	
										Vote Budget Manager: Stuart Johnson Budget Risk: Medium Date of last review: 13.03.2013
G61 Children with Mental Health	Expenditure	1,581	1,428	1,388	0	0	1,388	(40)	(3)	
	Income	(34)	(34)	(34)	0	0	(34)	0	0	
	Net Expenditure	1,547	1,394	1,354	0	0	1,354	(40)	118	
										Vote Budget Manager: Bill Williams Budget Risk: Low Date of last review: 14.03.2013
G62 Attendance & Welfare Ser	Expenditure	2,116	2,132	2,133	0	0	2,133	1	0	
	Income	(845)	(845)	(887)	0	0	(887)	(42)	5	
	Net Expenditure	1,271	1,287	1,246	0	0	1,246	(41)	5	
										Vote Budget Manager: David Hough Budget Risk: Low Date of last review: 13.03.2013

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		Variance Outturn 2012/13 to Latest Budget 2012/13								
		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Explanation of any variance that is considered to be significant and all variances greater than £100k
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
H57 Family Support & Protecti	Expenditure	5,496	4,399	4,330	0	0	4,330	(69)	(2)	
	Income	(1,083)	0	(2)	0	0	(2)	(2)	0	
	Net Expenditure	4,413	4,399	4,328	0	0	4,328	(71)	0	Vote Budget Manager: Moksuda Uddin
										Budget Risk: Medium
										Date of last review: 13.03.2013
H63 Family Intervention Servic	Expenditure	0	1,811	1,640	0	0	1,640	(171)	(9)	
	Income	0	(1,732)	(1,561)	0	0	(1,561)	171	(10)	
	Net Expenditure	0	79	79	0	0	79	0	0	Vote Budget Manager: Nikki Bradley
										Budget Risk: Medium
										Date of last review: 13.03.2013
G75 IT Social Care	Expenditure	705	547	537	0	0	537	(10)	(2)	
	Income	(347)	(347)	(347)	0	0	(347)	0	0	
	Net Expenditure	358	200	190	0	0	190	(10)	3	Vote Budget Manager: Andrew Cross
										Budget Risk: Low
										Date of last review: 13.03.2013
TOTAL FOR CHILDRENS SOCIAL CARE	Expenditure	50,875	51,930	51,188	0	231	51,419	(511)	(1)	
	Income	(4,657)	(5,699)	(6,361)	0	0	(6,361)	(662)	12	
	Net Expenditure	46,218	46,231	44,827	0	231	45,058	(1,173)	21	Service Head: Steve Liddicott
G37 Youth & Community Learning M&A - TRANSFERRED FROM YPC	Expenditure	269	275	247	0	0	247	(28)	(10)	
	Income		0	0	0	0	0	0	0	
	Net Expenditure	269	275	247	0	0	247	(28)	0	Vote Budget Manager: Mary Durkin
										Budget Risk: Medium
										Date of last review: 21.11.2012
G65 Transformation Project	Expenditure	103	135	138	0	0	138	3	2	
	Income			0	0	0	0	0	0	
	Net Expenditure	103	135	138	0	0	138	3	0	Vote Budget Manager: Anthony Walters
										Budget Risk: Low
										Date of last review: 13.02.2013
G71 Strategy & Policy	Expenditure	818	825	785	0	0	785	(40)	(5)	
	Income	(26)	(26)	(8)	0	0	(8)	18	(69)	
	Net Expenditure	792	799	777	0	0	777	(22)	85	Vote Budget Manager: Layla Richards
										Budget Risk: Low
										Date of last review: 13.02.2013

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		Variance Outturn 2012/13 to Latest Budget 2012/13								
		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Explanation of any variance that is considered to be significant and all variances greater than £100k
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
G74 Equalities Development	Expenditure	605	607	578	0	0	578	(29)	(5)	
	Income	0	0	(2)	0	0	(2)	(2)	0	
	Net Expenditure	605	607	576	0	0	576	(31)	0	Vote Budget Manager: Sasta Miah
										Budget Risk: Low
										Date of last review: 11.01.2013
TOTAL FOR DIRECTOR'S SERVICES	Expenditure	1,795	1,842	1,748	0	0	1,748	(94)	(5)	
	Income	(26)	(26)	(10)	0	0	(10)	16	(62)	
	Net Expenditure	1,769	1,816	1,738	0	0	1,738	(78)	300	Service Head: Isobel Cattermole
G79 CSF Resources Management GF	Expenditure	246	241	267	0	0	267	26	11	
	Income	(47)	(47)	(58)	0	0	(58)	(11)	23	
	Net Expenditure	199	194	209	0	0	209	15	(32)	Vote Budget Manager: Kate Bingham
										Budget Risk: Low
										Date of last review: 14.01.2013
G67 Commissioned Services	Expenditure	1,927	1,885	1,875	0	0	1,875	(10)	(1)	
	Income	(1,257)	(1,170)	(1,131)	0	0	(1,131)	39	(3)	
	Net Expenditure	670	715	744	0	0	744	29	(2)	Vote Budget Manager: Karen Badgery
										Budget Risk: Low
										Date of last review: 13.03.2013
G70 Childrens Information Systems	Expenditure	291	293	312	0	31	343	50	17	
	Income	0	0	(50)	0	0	(50)	(50)	0	
	Net Expenditure	291	293	262	0	31	293	0	0	Vote Budget Manager: Iqbal Vaza
										Budget Risk: Low
										Date of last review: 15.01.2013
G72 Programme Management	Expenditure	175	335	321	0	0	321	(14)	(4)	
	Income	0	0	0	0	0	0	0	0	
	Net Expenditure	175	335	321	0	0	321	(14)	0	Vote Budget Manager: John Mitchell
										Budget Risk: Low
										Date of last review: 06/02/2013
G80 Information & Support Services	Expenditure	358	358	351	0	(10)	341	(17)	(5)	
	Income	0	0	0	0	0	0	0	0	
	Net Expenditure	358	358	351	0	(10)	341	(17)	0	Vote Budget Manager: Chris Canty
										Budget Risk: Low
										Date of last review: N/A

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		Variance Outturn 2012/13 to Latest Budget 2012/13								
		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Explanation of any variance that is considered to be significant and all variances greater than £100k
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
G81 Building Dev & Tech Service	Expenditure	6,553	746	768	0	0	768	22	3	Vote Budget Manager: Pat Watson Budget Risk: High Date of last review 13.02.2013
	Income	(32)	(32)	(79)	0	0	(79)	(47)	147	
	Net Expenditure	6,521	714	689	0	0	689	(25)	78	
G82 Childrens Services Finance	Expenditure	949	949	993	0	0	993	44	5	Vote Budget Manager: David Tully Budget Risk: High Date of last review 13.02.2013
	Income	(183)	(183)	(238)	0	0	(238)	(55)	30	
	Net Expenditure	766	766	755	0	0	755	(11)	6	
G83 CSF Human Resources GF	Expenditure	1,810	1,940	2,668	0	0	2,668	728	38	Does include £700k write down off Teachers Pension Scheme arrears Vote Budget Manager: Mark Keeble Budget Risk: High Date of last review 12.03.2013
	Income	(250)	(380)	(370)	0	84	(286)	94	(25)	
	Net Expenditure	1,560	1,560	2,298	0	84	2,382	822	(216)	
G86 Professional Dev Centre	Expenditure	685	790	847	0	0	847	57	7	Vote Budget Manager: Clare Goodbody Budget Risk: High Date of last review 13.03.13
	Income	(594)	(594)	(577)	0	0	(577)	17	(3)	
	Net Expenditure	91	196	270	0	0	270	74	(12)	
G87 Contract Services	Expenditure	13,996	14,012	13,899	0	120	14,019	7	0	Catering surplus forecast of £500k to be transferred to DSG. £70k earmarked for purchase Vote Budget Manager: Michael Hales Budget Risk: High Date of last review 13.03.2013
	Income	(13,996)	(13,996)	(14,003)	0	0	(14,003)	(7)	0	
	Net Expenditure	0	16	(104)	0	120	16	0	0	

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		Variance Outturn 2012/13 to Latest Budget 2012/13								Explanation of any variance that is considered to be significant and all variances greater than £100k
		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
H82 Holding Account & Support Services	Expenditure	(34)	330	573	0	0	573	243	74	-£5.434m credit budget and forecast spend relates to depreciation charges post valuation adjustment - to be reallocated for year-end. Nil net effect. The spend is otherwise: £138k assorted central recharges, £31k Relief School keeper, -£68k capital financing, £282k G14 use of reserves, £62k G30 Use of Reserves, £27k G26 use of reserves, £120k for LPFA backdated costs for GF and balancing figure for this part of the directorate - £534k (i.e. overspends elsewhere). Income is EIG income drawdown.
	Income	(39)	(298)	(962)	0	1,076	114	412	(138)	
	Net Expenditure	(73)	32	(389)	0	1,076	687	655	(220)	
										Vote Budget Manager: David Tully Budget Risk: High Date of last review 14.01.2013
H87 Building & Technical Services	Expenditure	740	740	737	0	0	737	(3)	(0)	Vote Budget Manager: Neil Bartlett Budget Risk: High Date of last review 16.01.2013
	Income	(740)	(740)	(737)	0	0	(737)	3	(0)	
	Net Expenditure	0	0	0	0	0	0	0	0	
										Vote Budget Manager: Neil Bartlett Budget Risk: High Date of last review 16.01.2013
TOTAL FOR CHILDRENS SERVICES RESOURCES	Expenditure	27,696	22,619	23,611	0	141	23,752	1,133	5	(9) Service Head: Kate Bingham
	Income	(17,138)	(17,440)	(18,205)	0	1,160	(17,045)	395	(2)	
	Net Expenditure	10,558	5,179	5,406	0	1,301	6,707	1,528	(9)	

CHILDREN, SCHOOLS AND FAMILIES (General Fund Budget)		Variance Outturn 2012/13 to Latest Budget 2012/13								Explanation of any variance that is considered to be significant and all variances greater than £100k
		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	
G91 Revenue Holding Accounts	Expenditure	17,594	17,594	28,522	0	380	28,902	11,308	64	Vote Budget Manager: David Tully Budget Risk: Various Date of last review 13.02.2013
	Income	(17,594)	(17,594)	(28,902)	0	0	(28,902)	(11,308)	64	
	Net Expenditure	0	0	(380)	0	380	0	0	0	
G95 CCN Pooled Budgets	Expenditure	0	0	0	0	0	0	0	0	Vote Budget Manager: Khalida Khan Budget Risk: Low Date of last review N/A
	Income	0	0	0	0	0	0	0	0	
	Net Expenditure	0	0	0	0	0	0	0	0	
TOTAL FOR HOLDING ACCOUNTS	Expenditure	17,594	17,594	28,522	0	380	28,902	11,308	64	Service Head: Steve Liddicott
	Income	(17,594)	(17,594)	(28,902)	0	0	(28,902)	(11,308)	64	
	Net Expenditure	0	0	(380)	0	380	0	0	0	
TOTAL FOR CSF GENERAL FUND	Expenditure	144,938	139,819	150,045	0	1,330	151,375	11,556	8	This represents the underspend on the Mayor's Bursary, with the remainder of the Directorate's budget balancing.
	Income	(61,461)	(62,431)	(75,149)	0	1,160	(73,989)	(11,558)	19	
		83,477	77,388	74,896	0	2,490	77,386	(2)	0	

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DEVELOPMENT & RENEWAL (General Fund)		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Explanation of any variance that is considered to be significant and all variances greater than £100k
								£'000	£'000	
J04 BC Revenue	Expenditure	574	748	883	0	0	883	135	18	Income target exceeds the actual, service is reviewing the revenue and trading account in
	Income	(347)	(316)	(136)	0	0	(136)	180	(57)	
	Net Expenditure	227	432	747	0	0	747	315	73	
J06 Development Decisions	Expenditure	1,848	1,975	2,316	0	0	2,316	341	17	
	Income	(1,967)	(1,967)	(2,290)	0	0	(2,290)	(323)	16	
	Net Expenditure	(120)	8	26	0	0	26	18	235	
K99 Building Control Trading Account	Expenditure	1,000	1,074	671	0	48	719	(355)	(33)	Surplus on the trading account transferred to reserve.
	Income	(1,000)	(1,073)	(722)	0	0	(722)	351	(33)	
	Net Expenditure	0	1	(51)	0	48	(3)	(4)	(400)	
J44 Application Support	Expenditure	505	959	798	0	0	798	(161)	(17)	
	Income	(287)	(817)	(739)	0	0	(739)	78	(10)	
	Net Expenditure	218	142	59	0	0	59	(83)	(58)	
J45 Planning Projects & Initiative	Expenditure	0	0	255	0	0	255	255	0	
	Income	0	0	(218)	(38)	0	(256)	(256)	0	
	Net Expenditure	0	0	37	(38)	0	(1)	(1)	0	
J46 Plan Making and Plan Delivery	Expenditure	1,795	2,354	1,773	0	0	1,773	(581)	(25)	Due to change in the service and vacant posts during the year.
	Income	(90)	(366)	(158)	(235)	0	(393)	(27)	7	
	Net Expenditure	1,705	1,988	1,615	(235)	0	1,380	(608)	(31)	

DEVELOPMENT & RENEWAL (General Fund)		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Explanation of any variance that is considered to be significant and all variances greater than £100k			
								£'000	£'000		£'000	£'000	%
J47 PBC Management	Expenditure	261	307	303	0	0	303	(4)	(1)				
	Income	(48)	(48)	(48)	0	0	(48)	0	0				
	Net Expenditure	213	259	255	0	0	255	(4)	(2)				
K98 Local Land Charges Account	Expenditure	492	0	0	0	0	0	0	0				
	Income	(430)	0	0	0	0	0	0	0				
	Net Expenditure	62	0	0	0	0	0	0	0				
TOTAL FOR DEVELOPMENT & BUILDING CONTROL	Expenditure	6,475	7,417	6,999	0	48	7,047	(370)	(5)	Overall underspend due to statutory fee increase by 15% and some posts being vacant during the year due to service restructure			
	Income	(4,170)	(4,588)	(4,311)	(273)	0	(4,584)	4	(0)				
	Net Expenditure	2,305	2,829	2,688	(273)	48	2,463	(366)	(13)				
J08 Programmes and Projects Funding	Expenditure	25	25	593	0	0	593	568	2,272				
	Income	0	0	0	(549)	0	(549)	(549)	0				
	Net Expenditure	25	25	593	(549)	0	44	19	76				
J12 Resources	Expenditure	2,158	2,395	2,747	0	0	2,747	352	15				
	Income	(559)	(546)	(788)	(142)	0	(930)	(384)	70				
	Net Expenditure	1,599	1,849	1,959	(142)	0	1,817	(32)	(2)				
TOTAL FOR RESOURCES	Expenditure	2,183	2,420	3,340	0	0	3,340	920	38				
	Income	(559)	(546)	(788)	(691)	0	(1,479)	(933)	171				
	Net Expenditure	1,624	1,874	2,552	(691)	0	1,861	(13)	(1)				
J14 Management & Support Services	Expenditure	1,425	500	515	0	0	515	15	3				
	Income	(20)	(20)	(20)	0	0	(20)	0	0				
	Net Expenditure	1,405	480	495	0	0	495	15	3				

DEVELOPMENT & RENEWAL (General Fund)		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Variance Outturn 2012/13 to Latest Budget 2012/13	Explanation of any variance that is considered to be significant and all variances greater than £100k
								£'000	£'000		
J16 Asset Management	Expenditure	1,724	1,896	1,930	0	0	1,930	34	2		
	Income	(643)	(643)	(763)	0	0	(763)	(120)	19		
	Net Expenditure	1,081	1,253	1,167	0	0	1,167	(86)	(7)		
J18 Olympics	Expenditure	672	793	723	0	0	723	(70)	(9)		
	Income	(87)	(139)	(103)	0	0	(103)	36	(26)		
	Net Expenditure	585	654	620	0	0	620	(34)	(5)		
J20 Strategy, Regeneration and Sustainability	Expenditure	7,528	7,827	3,432	0	4,287	7,719	(108)	(1)	Provision for Carbon Reduction Commitments - provided for 12/13 - for the council wide, this will be funded corporately	
	Income	(1,737)	(1,737)	(1,231)	(330)	0	(1,561)	176	(10)		
	Net Expenditure	5,791	6,090	2,201	(330)	4,287	6,158	68	1		
J22 Housing Regeneration	Expenditure	368	429	543	0	0	543	114	27		
	Income	(420)	(420)	(490)	(56)	0	(546)	(126)	30		
	Net Expenditure	(52)	9	53	(56)	0	(3)	(12)	(133)		
J24 Employment & Enterprise	Expenditure	2,128	2,469	2,295	0	0	2,295	(174)	(7)	Additional income - additional project costs funded by s106	
	Income	(1,145)	(1,145)	(1,110)	0	0	(1,110)	35	(3)		
	Net Expenditure	983	1,324	1,185	0	0	1,185	(139)	(10)		

DEVELOPMENT & RENEWAL (General Fund)		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance		Explanation of any variance that is considered to be significant and all variances greater than £100k		
								(Outturn 2012/13 to Latest Budget 2012/13)			Variance Outturn 2012/13 to Latest Budget 2012/13	
								£'000	£'000		£'000	%
J26 Lettings	Expenditure	2,610	2,566	2,270	0	0	2,270	(296)	(12)	Due to Vacant post		
	Income	(1,480)	(1,480)	(1,367)	0	0	(1,367)	113	(8)			
	Net Expenditure	1,130	1,086	903	0	0	903	(183)	(17)			
J30 BSF Programme	Expenditure	1,155	1,267	2,644	0	0	2,644	1,377	109	Additional contract variations PFI - fees, this is one off costs charged to revenue		
	Income	(940)	(940)	(2,213)	0	0	(2,213)	(1,273)	135			
	Net Expenditure	215	327	431	0	0	431	104	32			
J32 Admin Buildings	Expenditure	20,136	20,070	20,130	0	0	20,130	60	0	NNDR related to empty buildings with no budget and other running costs		
	Income	(18,289)	(19,873)	(19,788)	0	0	(19,788)	85	(0)			
	Net Expenditure	1,847	197	342	0	0	342	145	74			
J34 Depots	Expenditure	371	262	475	0	0	475	213	81	Depots costs - related to NNDR - costs exceeds the budgeted recharge - this is under review.		
	Income	(459)	(459)	(389)	0	0	(389)	70	(15)			
	Net Expenditure	(88)	(197)	86	0	0	86	283	(144)			
J40 Homeless & Housing Advice	Expenditure	31,274	31,274	32,309	0	0	32,309	1,035	3			
	Income	(30,121)	(30,121)	(30,774)	(380)	0	(31,154)	(1,033)	3			
	Net Expenditure	1,153	1,153	1,535	(380)	0	1,155	2	0			
TOTAL FOR DEVELOPMENT & RENEWAL	Expenditure	78,050	79,189	77,607	0	4,335	81,942	2,753	3			
	Income	(60,070)	(62,111)	(63,348)	(1,730)	0	(65,078)	(2,967)	5			
	Net Expenditure	17,980	17,077	14,259	(1,730)	4,335	16,864	(213)	(1)			

DEVELOPMENT & RENEWAL (General Fund)		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)	Variance Outturn 2012/13 to Latest Budget 2012/13
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%
		Explanation of any variance that is considered to be significant and all variances greater than £100k							
SERVICE TRANSFER TO/FROM OTHER DIRECTORATES									
J48 Third Sector Team - transfer from CE	Expenditure	2,282	2,503	2,089	0	633	2,722		Establishment costs exceeds the budget transferred to D&R, the service is being reviewed
	Income	(50)	(50)	(56)	0	0	(56)		
	Net Expenditure	2,232	2,453	2,033	0	633	2,666		
REVISED TOTAL FOR DEVELOPMENT & RENEWAL									
	Expenditure	80,332	81,692	79,696	0	4,968	84,664		Overall variance related to carbon reduction commitment provision which will be funded
	Income	(60,120)	(62,161)	(63,404)	(1,730)	0	(65,134)		
	Net Expenditure	20,212	19,530	16,292	(1,730)	4,968	19,530		

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RESOURCES		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Redirection and Funding from Reserves	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Variance Outturn 2012/13 to Latest Budget 2012/13
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	Explanation of any variance that is considered to be significant and all variances greater than £100k
R34 Internal Audit	Expenditure	814	811	920	0	67	0	987	176	22	The budget to date versus the actuals to date reflects accruals and audit contract expenditure to be incurred at year-end.
	Income	(817)	(753)	(929)	0	0	0	(929)	(176)	23	
	Net Expenditure	(3)	58	(9)	0	67	0	58	0	0	
R40 Risk Management	Expenditure	575	580	631	0	0	0	631	51	9	Vote Budget Manager: Minesh Jani Budget Risk: Low Date of last review: 20/03/2012
	Income	(575)	(575)	(631)	0	0	0	(631)	(56)	10	
	Net Expenditure	0	5	0	0	0	0	0	(5)	(100)	
TOTAL FOR AUDIT & RISK	Expenditure	1,389	1,391	1,551	0	67	0	1,618	227	16	Service Head: Minesh Jani
	Income	(1,392)	(1,328)	(1,560)	0	0	0	(1,560)	(232)	17	
	Net Expenditure	(3)	63	(9)	0	67	0	58	(5)	(8)	
R36 Council Tax & NNDR	Expenditure	38,050	38,110	35,779	0	0	(448)	35,331	(2,779)	(7)	Vote Budget Manager: Roger Jones Budget Risk: Medium Date of last review: 20/03/2013
	Income	(35,705)	(35,705)	(32,926)	0	0	0	(32,926)	2,779	(8)	
	Net Expenditure	2,345	2,405	2,853	0	0	(448)	2,405	0	0	
R42 Debtors Income Service	Expenditure	910	917	920	0	0	0	920	3	0	Vote Budget Manager: Roger Jones Budget Risk: Low Date of last review: 13/03/2013
	Income	(910)	(898)	(920)	0	0	0	(920)	(22)	2	
	Net Expenditure	0	19	0	0	0	0	0	(19)	(100)	
R44 Cashiers	Expenditure	398	386	522	0	0	0	522	136	35	Vote Budget Manager: Roger Jones Budget Risk: Low Date of last review: 13/03/2013
	Income	(398)	(424)	(522)	0	0	0	(522)	(98)	23	
	Net Expenditure	0	(38)	0	0	0	0	0	38	(100)	
R48 Information Services	Expenditure	7,487	11,241	13,721	0	0	0	13,721	2,480	22	Budget to date versus the actuals to date variance reflects anticipated expenditure to be incurred on the ICT
	Income	(6,906)	(9,638)	(14,718)	0	0	0	(14,718)	(4,280)	48	
	Net Expenditure	581	1,603	(497)	0	0	0	(497)	(2,100)	(131)	
											Vote Budget Manager: Manjit Saroya Budget Risk: Low Date of last review: 20/03/2013

RESOURCES		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Redirection and Funding from Reserves	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Variance Outturn 2012/13 to Latest Budget 2012/13
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	Explanation of any variance that is considered to be significant and all variances greater than £100k
R50 Customer Access	Expenditure	5,339	4,907	4,798	0	0	0	4,798	(109)	(2)	The budget to date versus the actuals to date reflects accruals and SLA income to be received during the financial year affecting the levels of overpayments and their qualification for subsidy grant income. Vote Budget Manager: Keith Paulin Budget Risk: Medium Date of last review 14/03/2013
	Income	(2,305)	(2,118)	(1,979)	0	0	0	(1,979)	139	(1)	
	Net Expenditure	3,034	2,789	2,819	0	0	0	2,819	30	1	
R54 Housing Benefits	Expenditure	249,924	249,924	260,803	0	0	0	260,803	10,879	4	Projected net adjustment to housing benefits - £1M - due to changes in Housing Benefits subsidy at the start of the financial year affecting the levels of overpayments and their qualification for subsidy grant income. Vote Budget Manager: Steve Hill Budget Risk: Medium Date of last review 20/03/2013
	Income	(249,429)	(249,429)	(259,243)	0	0	0	(259,243)	(9,814)	4	
	Net Expenditure	495	495	1,560	0	0	0	1,560	1,065	215	
R58 Benefits Admin	Expenditure	7,251	7,623	8,223	0	0	0	8,223	600	8	Vote Budget Manager: Steve Hill Budget Risk: Low Date of last review 20/03/2013
	Income	(6,216)	(6,216)	(6,780)	0	0	0	(6,780)	(564)	9	
	Net Expenditure	1,035	1,407	1,443	0	0	0	1,443	36	3	
R60 Reprographics	Expenditure	478	479	548	0	0	0	548	69	14	Vote Budget Manager: Steve Burr Budget Risk: Low Date of last review 13/03/2013
	Income	(478)	(451)	(548)	0	0	0	(548)	(97)	22	
	Net Expenditure	0	28	0	0	0	0	0	(28)	(100)	
R70 ICT Client	Expenditure	0	541	535	0	0	0	535	(6)	(1)	Vote Budget Manager: Manjit Saroya Budget Risk: Low Date of last review 20/03/2013
	Income	0	(535)	(535)	0	0	0	(535)	0	0	
	Net Expenditure	0	6	0	0	0	0	0	(6)	(100)	
TOTAL FOR CUSTOMER ACCESS &	Expenditure	309,837	314,128	325,849	0	0	(448)	325,401	11,273	4	Service Head: Claire Symonds
	Income	(302,347)	(305,414)	(317,671)	0	0	0	(317,671)	(12,257)	4	
	Net Expenditure	7,490	8,714	8,178	0	0	(448)	7,730	(984)	(11)	

RESOURCES		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Redirection and Funding from Reserves	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Variance Outturn 2012/13 to Latest Budget 2012/13
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	Explanation of any variance that is considered to be significant and all variances greater than £100k
R38 Procurement	Expenditure	1,081	991	1,055	0	182	0	1,237	246	25	Variance due to income from Comensura rebate.
	Income	(1,081)	(809)	(1,055)	0	0	0	(1,055)	(246)	30	
	Net Expenditure	0	182	0	0	182	0	182	0	0	
											Vote Budget Manager: Claire Symonds
											Budget Risk: Low
											Date of last review 18/03/2013
R46 Payments	Expenditure	446	455	427	0	0	0	427	(28)	(6)	
	Income	(445)	(421)	(427)	0	0	0	(427)	(6)	1	
	Net Expenditure	1	34	0	0	0	0	0	(34)	(100)	
											Vote Budget Manager: Paul Thorogood
											Budget Risk: Low
											Date of last review 18/03/2013
TOTAL FOR PROCUREMENT & PAYMENTS	Expenditure	1,527	1,446	1,482	0	182	0	1,664	218	15	
	Income	(1,526)	(1,230)	(1,482)	0	0	0	(1,482)	(252)	20	
	Net Expenditure	1	216	0	0	182	0	182	(34)	(16)	
											Service Head: Claire Symonds & Paul
R32 Corporate Finance	Expenditure	2,431	2,431	2,335	0	0	0	2,335	(96)	(4)	
	Income	(2,446)	(2,375)	(2,332)	0	0	0	(2,332)	(2)	(2)	
	Net Expenditure	(15)	56	3	0	0	0	3	(53)	(95)	
											Vote Budget Manager: Alan Finch
											Budget Risk: Low
											Date of last review 12/03/2013
R82 Non-Distributed Costs	Expenditure	255	318	40	0	0	0	40	(278)	(87)	
	Income	0	0	0	0	0	0	0	0	0	
	Net Expenditure	255	318	40	0	0	0	40	(278)	(87)	
											Vote Budget Manager: Alan Finch
											Budget Risk: Low
											Date of last review 12/03/2013
R78 Finance & HR Development	Expenditure	0	583	3,334	0	0	(1,235)	2,099	1,516	260	
	Income	0	(583)	0	0	0	0	0	583	(100)	
	Net Expenditure	0	0	3,334	0	0	(1,235)	2,099	2,099	0	
											Vote Budget Manager: Paul Thorogood
											Budget Risk: Low
											Date of last review 12/03/2013
TOTAL FOR CORPORATE	Expenditure	2,686	3,332	5,709	0	0	(1,235)	4,474	1,142	34	
	Income	(2,446)	(2,958)	(2,332)	0	0	0	(2,332)	626	(21)	
	Net Expenditure	240	374	3,377	0	0	(1,235)	2,142	1,768	473	
											Service Heads: Alan Finch & Paul
R62 Business Development	Expenditure	965	500	7,478	0	0	(3,937)	3,541	3,041	608	
	Income	0	0	(3,046)	0	0	0	(3,046)	(3,046)	0	
	Net Expenditure	965	500	4,432	0	0	(3,937)	495	(5)	(1)	
											Vote Budget Manager: Mohammed Zaman
											Budget Risk: Low
											Date of last review 12/03/2013
TOTAL FOR BUSINESS	Expenditure	965	500	7,478	0	0	(3,937)	3,541	3,041	608	
	Income	0	0	(3,046)	0	0	0	(3,046)	(3,046)	0	
	Net Expenditure	965	500	4,432	0	0	(3,937)	495	(5)	(1)	
											Service Head: Alan Finch

RESOURCES		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Redirection and Funding from Reserves	Outturn	Variance (Outturn 2012/13 to Latest Budget 2012/13)		Variance Outturn 2012/13 to Latest Budget 2012/13
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	Explanation of any variance that is considered to be significant and all variances greater than £100k
R90 HR Strategy	Expenditure	967	987	960	0	0	0	960	(27)	(3)	Variance to date due to income received in advance.
	Income	(968)	(960)	(960)	0	0	0	(960)	0	0	
	Net Expenditure	(1)	27	0	0	0	0	0	(27)	(100)	
Vote Budget Manager: Simon Kilbey Budget Risk: Low Date of last review: 06/03/2013											
R92 HR Consultancy	Expenditure	1,721	1,839	1,919	0	0	0	1,919	80	4	
	Income	(1,723)	(1,903)	(1,934)	0	0	0	(1,934)	(31)	2	
	Net Expenditure	(2)	(64)	(15)	0	0	0	(15)	49	(77)	
Vote Budget Manager: Simon Kilbey Budget Risk: Low Date of last review: 06/03/2013											
R94 HR Operations	Expenditure	4,678	4,613	5,132	0	35	0	5,167	554	12	
	Income	(4,672)	(4,578)	(5,132)	0	0	0	(5,132)	(554)	12	
	Net Expenditure	6	35	0	0	35	0	35	0	0	
Vote Budget Manager: Simon Kilbey Budget Risk: Low Date of last review: 06/03/2013											
R96 PAS Schemes	Expenditure	1,261	1,529	1,504	0	200	0	1,704	175	11	Variance to date due to additional income to support agreed training programmes.
	Income	(1,274)	(1,309)	(1,504)	0	0	0	(1,504)	(195)	15	
	Net Expenditure	(13)	220	0	0	200	0	200	(20)	(9)	
Vote Budget Manager: Simon Kilbey Budget Risk: Low Date of last review: 06/03/2013											
TOTAL FOR HR SERVICES	Expenditure	8,628	8,968	9,515	0	235	0	9,750	782	9	
	Income	(8,637)	(8,750)	(9,530)	0	0	0	(9,530)	(780)	9	
	Net Expenditure	(9)	218	(15)	0	235	0	220	2	1	
Service Head: Simon Kilbey											
R80 Directors Office	Expenditure	681	607	555	0	0	0	555	(52)	(9)	
	Income	(616)	(555)	(555)	0	0	0	(555)	0	0	
	Net Expenditure	65	52	0	0	0	0	0	(52)	(100)	
Vote Budget Manager: Juno Begum Budget Risk: Low Date of last review: 12/03/2013											
TOTAL FOR RESOURCES	Expenditure	325,713	330,372	352,139	0	484	(5,620)	347,003	16,631	678	
	Income	(316,964)	(320,235)	(336,176)	0	0	0	(336,176)	(15,941)	30	
	Net Expenditure	8,749	10,137	15,963	0	484	(5,620)	10,827	690	707	
Director: Chris Holme											

CORPORATE MONTHLY BUDGET MONITORING

MARCH 2013

CORPORATE COSTS & CAPITAL FINANCING		Original Budget	Latest Budget	Actual Outturn	Use of Reserves Requested	New Reserves Requested	Outturn	(Outturn 2012/13 to Latest Budget 2012/13)		Variance Outturn 2012/13 to Latest Budget 2012/13
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	Explanation of any variance that is considered to be significant and all variances greater than £100k
CORPORATE COSTS & CAPITAL FINANCING										
	Expenditure	15,855	18,050	19,057	0	3,200	22,257	4,207	23	
	Income	(2,395)	(2,395)	(18,969)	0	0	(18,969)	(16,574)	692	
	Net Expenditure	13,460	15,655	88	0	3,200	3,288	(12,367)	516	
Budgeted contribution of General Reserves			0	6,417	0	0	6,417	6,417	0	
	Net Expenditure	13,460	15,655	6,505	0	3,200	9,705	(5,950)	516	